



# URBAN INFRASTRUCTURE DIGITAL TWIN OPERATIONS FRAMEWORK

A Framework for Building Interoperable,  
Resilient and Intelligent Urban  
Infrastructure Ecosystems

ENGINEERING SOLUTIONS.  
BUILDING BETTER FUTURES.



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# I. Executive Summary

Urban Infrastructure Digital Twins provide a shared, continuously updated digital representation of the built environment, natural environment, and human activity at city scale. This operations framework translates the OGC Urban Digital Twins discussion paper into a practical technical writing deliverable for infrastructure teams, municipal operators, systems integrators, and smart city program managers.

The framework emphasizes the use of location intelligence, interoperable data services, operational workflows, and scenario modeling to improve infrastructure planning, asset management, resilience, and cross-agency coordination. It keeps the original OGC structure requested by the user, removes Annex and Bibliography sections, and adapts the content toward implementation and operations rather than standards discussion alone.

Urban infrastructure cannot be managed effectively through isolated systems. Transportation, energy, water, telecommunications, buildings, emergency services, and environmental systems influence one another. A digital twin gives infrastructure stakeholders a common operating picture for identifying dependencies, evaluating design options, monitoring interventions, and supporting measurable improvement over time.

Urban Infrastructure Digital Twins are not a single technology platform. They represent an operational capability that integrates data, models, processes, and stakeholders into a unified decision-support environment. Successful implementations depend on clearly defined business objectives, trusted data sources, governance structures, and measurable performance outcomes aligned with organizational priorities.

Urban Infrastructure Digital Twins support both strategic and operational decision-making. Strategic activities may include long-term capital planning, climate resilience investments, and infrastructure modernization initiatives. Operational activities may include asset monitoring, incident response, maintenance coordination, and service performance management.

## II. Security Considerations

The OGC discussion paper states that no security considerations were made for the source document. For an operational infrastructure framework, security must be addressed because digital twins often connect live sensor feeds, asset databases, geospatial platforms, engineering models, and operational control systems.

Security governance should protect confidentiality, integrity, availability, and safety. Access to the digital twin environment should be role-based and auditable, with separate permissions for public viewers, planners, engineers, operators, administrators, vendors, and emergency response users.

Infrastructure digital twins should also include security controls for data provenance, API access, network segmentation, incident response, secure integration with SCADA and IoT platforms, and recovery planning. Because a digital twin may influence operational decisions, inaccurate or manipulated data can create safety, service continuity, and public trust risks.

Because operational decisions may be based on digital twin outputs, organizations should establish procedures for validating data sources, monitoring data quality, and maintaining audit trails for significant changes. These measures help ensure that information remains reliable, traceable, and suitable for operational use.

- Recommended operational controls: multi-factor authentication, role-based access control, encrypted data exchange, API key management, event logging, vulnerability management, backup and restore procedures, and formal cyber incident escalation.

Security responsibilities should be incorporated into organizational governance processes. Roles and responsibilities for cybersecurity, data stewardship, incident management, access approval, and system administration should be formally assigned and periodically reviewed. Security controls should be evaluated throughout the system lifecycle, including design, implementation, operation, maintenance, and decommissioning activities.

# 1. What Are Urban Digital Twins?

An Urban Digital Twin is a virtual representation of a dynamic city that enables users to understand relationships among physical infrastructure, the natural environment, and people. In an infrastructure operations context, the digital twin serves as a shared data and decision platform for planning, monitoring, simulation, maintenance, and performance improvement.

The physical infrastructure domain includes roads, bridges, railways, water systems, wastewater systems, power networks, communications networks, buildings, public facilities, and other assets that support urban life. These assets may be represented through GIS layers, BIM models, engineering drawings, asset registers, inspection records, and real-time telemetry.

The natural environment domain includes terrain, vegetation, soil, hydrology, weather, air quality, heat exposure, flood behavior, and other environmental conditions. These conditions are important because infrastructure performance is strongly affected by climate, location, and environmental risk.

The people domain does not require modeling individuals. Instead, it captures the effects of human activity in urban space, such as traffic volume, transit demand, pedestrian activity, occupancy, service demand, emergency movement, and community feedback. These indicators help operators understand how infrastructure is being used and where interventions may be needed.

The value of an Urban Digital Twin emerges from the interaction of infrastructure systems, environmental conditions, and human activities rather than from any individual dataset. Understanding these relationships allows stakeholders to identify dependencies, evaluate potential impacts, and assess how changes within one domain may affect other connected systems.

**Core purpose:** help stakeholders understand city subsystems, generate insight for better decisions, and track measurable evidence of improvement.

**Operational value:** create a shared reference model that reduces silos among engineering, planning, operations, public safety, and environmental teams.

**Digital thread:** connect information across planning, design, construction, commissioning, operation, and maintenance. Lifecycle continuity is a key objective of the digital thread. Information generated during planning and design should remain accessible and traceable throughout construction, operation, maintenance, rehabilitation, and eventual asset replacement. Maintaining continuity reduces information loss, improves decision quality, and supports long-term infrastructure stewardship.

## 2. Use Cases for Urban Digital Twins

Urban Digital Twins are most valuable when connected to specific operational and planning use cases. The OGC paper highlights three major use cases: climate adaptation and mitigation, transportation infrastructure planning, and urban air mobility. This framework adapts those use cases for infrastructure technical documentation and operations planning.

Climate adaptation and mitigation use cases include flood defense planning, heat island mitigation, energy retrofit analysis, stormwater management, and critical infrastructure resilience. The digital twin can identify current shortcomings, test investment scenarios, monitor the practical benefit of upgrades, and expose cascading risks between connected infrastructure systems.

Transportation infrastructure use cases include bridge planning, corridor design, congestion analysis, construction coordination, and underground utility conflict detection. A shared twin helps transportation, utility, planning, and engineering teams compare design versions, evaluate land-use conflicts, and reduce rework before construction begins.

Urban air mobility use cases include vertiport planning, drone landing pad siting, route planning, communications analysis, weather impact assessment, and emergency re-routing. These use cases require integrated 2D and 3D geospatial data, live operational feeds, demand modeling, and safety-oriented decision support.

Use Case	Operational Purpose	Primary Data Inputs	Operational Output
Climate adaptation and mitigation	Assess risk, plan interventions, and monitor resilience benefits	Flood, heat, energy, asset, weather, utility, and environmental data	Investment priorities, mitigation plans, resilience metrics
Transportation infrastructure planning	Coordinate design, reduce conflicts, and compare design alternatives	GIS, BIM, utility, traffic, land-use, and underground data	Preferred alignments, constructability reviews, and stakeholder approvals
Urban air mobility planning	Plan vertiport locations, routes, safety zones, and emergency rerouting	3D city data, demand models, weather, noise, communications, and live route data	Operational corridors, landing site plans, and contingency procedures

### 3. Data Interoperability

Data interoperability is the foundation of an effective Urban Infrastructure Digital Twin. The digital twin should not become another silo. Instead, it should allow GIS, CAD, BIM, asset management, simulation, dashboarding, sensor, and operational systems to connect through open, documented, and governed interfaces.

A practical implementation may be built as a network of connected digital twins rather than one monolithic platform. For example, a city may maintain separate twins for mobility, energy, underground utilities, buildings, environmental risk, and emergency response, while using shared geospatial services, metadata, APIs, and governance rules to connect them.

Operational data should include both static and dynamic information. Static data may include asset location, geometry, ownership, design information, and maintenance history. Dynamic data may include sensor feeds, work orders, weather, traffic movement, water levels, energy loads, and incident status. Historical data should be retained where needed to support trend analysis, scenario comparison, and evidence tracking.

Interoperability also requires common definitions, data quality rules, metadata, lifecycle management, and clear ownership. Without these controls, teams may see the same asset differently, duplicate information, or make decisions from outdated versions.

Data quality management is essential to interoperability. Information exchanged between systems should be evaluated for completeness, accuracy, consistency, timeliness, and traceability. Data quality requirements should be defined for operationally critical datasets to help ensure that analysis, simulations, and operational decisions are based on reliable information.

- Interoperability goals: analyze current and historical data, understand urban processes, evaluate options, measure interventions, and support community engagement.
- Key integration systems: GIS, CAD, BIM, CMMS, SCADA, IoT platforms, modeling tools, dashboards, and data lakes.
- Data governance needs: metadata, version control, access control, retention rules, validation checks, and stewardship responsibilities.

## 4. Classification of Digital Twins

Digital twins can be classified by the flow of data between the physical asset or system and its virtual representation. This classification helps infrastructure teams determine maturity, operational readiness, and automation risk.

A pre-digital twin is a virtual model with no physical counterpart. It may represent a future building, bridge, district plan, utility alignment, or desired state. It is useful for planning and design but does not exchange data with an existing physical system.

A digital model has a physical counterpart but no automated connection. Examples include as-built drawings, periodic 3D city models, LiDAR scans, engineering models, or GIS layers updated manually. These models support documentation and planning but are not real-time operational tools.

A digital shadow receives automated data from the physical environment. For example, a building management system, traffic sensor network, or flood sensor platform may feed an operations dashboard. The data flow is primarily one-way, supporting monitoring and decision support.

An autonomous digital twin supports automated, bi-directional data exchange. The virtual model receives operational data, analyzes it through rules, simulation, or AI, and can influence or control physical systems. Because this category affects real operations, it requires strong governance, safety validation, cybersecurity, and human oversight.

Classification	Data Flow	Infrastructure Example	Operational Use
Pre-digital Twin	No physical counterpart	Future bridge concept or zoning plan	Planning and option comparison
Digital Model	Physical counterpart, no automated exchange	As-built GIS layer or LiDAR scan	Documentation and design reference
Digital Shadow	Automated physical-to-digital flow	Sensor-fed flood or building dashboard	Monitoring and decision support
Autonomous Digital Twin	Automated bi-directional exchange	AI-assisted building or traffic optimization loop	Operational control and optimization

Organizations often progress through these classifications incrementally, beginning with digital models or digital shadows before advancing to higher levels of maturity.

## **5. Interrelationship Between Urban Digital Twins, GIS and the Metaverse**

At urban scale, the geospatial dimension is indispensable. GIS provides the spatial context required to locate assets, understand proximity, analyze service areas, map environmental exposure, and visualize relationships between infrastructure systems.

An Urban Digital Twin extends GIS by integrating data from multiple practitioner tools and operational systems. It may combine GIS layers, BIM models, reality mesh, customer relationship systems, maintenance systems, industrial IoT feeds, simulation outputs, and dashboards into a curated operating environment for different stakeholder groups.

The relationship between digital twins and the metaverse is primarily about visualization and interaction. Both may use 3D environments, augmented reality, virtual reality, and mixed reality. However, the operational purpose is different. A digital twin is a problem-solving and decision-support tool grounded in real-world systems, live data, simulation, and measurable outcomes.

For infrastructure teams, immersive visualization should be treated as an interface, not the core value proposition. The core value is reliable data integration, operational insight, scenario analysis, asset lifecycle traceability, and evidence-based decision-making.

Although GIS, digital twins, and metaverse technologies are closely related, they operate at different levels of functionality. GIS establishes the spatial foundation by providing authoritative location-based information and analytical capabilities. Digital twins build upon that foundation by integrating data from multiple systems, supporting monitoring, simulation, and operational decision-making. Metaverse technologies can then provide immersive environments that allow users to interact with digital twin information through visualization, collaboration, training, and stakeholder engagement experiences.

- a. GIS role: location reference, spatial analysis, map-based visualization, and infrastructure context.
- b. Digital twin role: system integration, simulation, monitoring, decision support, and lifecycle evidence.
- c. Metaverse role: immersive engagement, stakeholder communication, training, and experience design.

While GIS, digital twins, and metaverse technologies may share visualization capabilities, their primary functions differ. GIS provides spatial context, digital twins support operational decision-making, and metaverse environments enable immersive interaction and engagement

## 6. OGC Standards Supporting Urban Digital Twins

OGC standards support practical implementation by helping teams publish, access, process, and exchange geospatial and spatio-temporal data consistently. These standards are especially useful when a digital twin must integrate information across vendors, agencies, departments, and lifecycle phases.

Legacy OGC web service specifications such as CSW, WFS, WMS, WMTS, and WPS have supported spatial data infrastructure for many years. The newer OGC API family is designed as a modern, modular approach for web APIs that publish, process, and access geospatial data.

SensorThings API and Moving Features are useful for dynamic and real-time digital twin data, including sensors, moving assets, vehicles, aircraft, and changing conditions. CityGML and CityJSON support structured 3D city models. MUDDI supports underground data integration, including utilities, soils, transport infrastructure, groundwater, and other subsurface information. GeoPose supports the exchange of position and orientation for real or virtual objects.

The standards selected for a project should match the use case, data maturity, operational criticality, and integration environment. Standards should be introduced through architecture decisions, interface specifications, data dictionaries, and acceptance criteria rather than being listed as abstract requirements.

The use of open standards can also reduce vendor dependency, improve long-term maintainability, and support collaboration among organizations that use different technologies and data management approaches. This flexibility is particularly important in urban environments where infrastructure systems often evolve over long operational lifecycles.

## 7. OGC Standards in Use Case Examples

This section connects standards to the three OGC use case examples and adapts them into implementation guidance for infrastructure operations.

For climate adaptation and mitigation, CityGML can represent urban infrastructure objects and their surroundings with geometry, topology, semantics, and appearance. CityGML Dynamizer and SensorThings API can represent changing conditions such as water levels, flow, heat exposure, and environmental sensor readings. Hydro and Utility Network extensions can support domain-specific insight for flood, water, energy, and utility scenarios.

For transportation infrastructure planning, CityGML provides a realistic 3D urban context, while IFC supports detailed design exchange. MUDDI helps structure underground information so bridge foundations, utilities, soils, and other subsurface constraints can be reviewed together. OGC APIs can publish and access project data for review, coordination, and decision workflows.

For urban air mobility, 2D GIS may support early business case and demand analysis, while 3D geospatial standards support route planning, weather impact analysis, communications coverage, noise modeling, and emergency rerouting. CDB and 3D Tiles can support operational analysis and simulation environments where high-performance 3D context is required.

In practice, digital twin implementations often use multiple standards together to support different data types, workflows, and operational requirements. Combining standards for geospatial data, 3D models, sensor observations, and subsurface information can provide a more complete representation of urban infrastructure systems.

Across all use cases, OGC APIs provide a common approach for making geospatial data discoverable, accessible, interoperable, and reusable across the digital twin ecosystem.

## 8. Conclusion

Urban Infrastructure Digital Twins help cities and infrastructure operators understand the relationships between built systems, natural systems, and human activity. They provide a structured way to connect information, simulate possible futures, monitor real-world interventions, and improve operational decisions.

The most successful implementations will begin with clear use cases, strong data governance, interoperable architecture, and measurable outcomes. Rather than attempting to create a single all-encompassing platform immediately, teams should build modular capabilities that can be connected through shared geospatial foundations and open interfaces.

For the infrastructure technical writer, this framework provides a practical structure for documenting the purpose, use cases, data requirements, standards, workflows, controls, and implementation expectations of an Urban Infrastructure Digital Twin program. It follows the requested OGC-inspired format while removing Annex and Bibliography and expanding each section into operationally useful content.

As urban environments continue to evolve, Urban Infrastructure Digital Twins can support more informed planning, coordination, and operational management across interconnected systems. By integrating geospatial, engineering, environmental, and operational data, they provide a foundation for improving resilience, sustainability, service delivery, and long-term infrastructure performance.

## Implementation Guidance for Infrastructure Operations

Implementation should begin with a bounded operational use case, not a city-wide platform mandate. A practical first release may focus on a flood-prone district, a major transportation corridor, a utility coordination zone, or a high-priority capital project.

The program team should define the decision questions the digital twin must answer, the stakeholders who will use it, the data needed to support those decisions, and the measurable outcomes expected after deployment.

Each phase should produce usable operational documentation, including data interface specifications, user guides, governance procedures, workflow diagrams, data quality rules, security controls, and maintenance procedures.

Phase	Key Activities	Technical Writer Deliverables
Phase 1 - Assessment	Identify use cases, stakeholders, systems, risks, and data sources	Stakeholder matrix, requirements summary, data inventory, glossary
Phase 2 - Architecture	Define platform layers, standards, APIs, security controls, and governance	Architecture narrative, interface control document, data governance procedure
Phase 3 - Pilot	Integrate priority datasets, dashboards, sensor feeds, and scenario models	User guide, operating procedure, test report, release notes
Phase 4 - Scale	Expand domains, automate workflows, improve analytics, and measure outcomes	Operations manual, training material, KPI report, change control procedure

## Operational KPIs

Operational Key Performance Indicators (KPIs) provide measurable criteria for evaluating the effectiveness, performance, and value of an Urban Infrastructure Digital Twin. KPI selection should align with organizational objectives and support the monitoring of operational outcomes, data quality, system performance, and infrastructure resilience over time.

KPI Category	Example Measures
Reliability	Asset uptime, outage frequency, mean time to repair
Resilience	Flood exposure reduction, critical service continuity, recovery time
Interoperability	Number of connected systems, API availability, data latency
Data Quality	Completeness, accuracy, timeliness, provenance coverage
Decision Support	Scenario turnaround time, stakeholder review time, avoided rework
Sustainability	Energy reduction, emissions reduction, heat mitigation effectiveness



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